As we approach the fiftieth anniversary of Israel’s occupation of the West Bank and Gaza, 2016 was one of the most troubling years for the Palestinian people, and expectations for 2017 are no better.

In 2016, the West Bank saw the highest number of demolitions of Palestinian homes and buildings since records began. Bedouin communities in the Jordan Valley are among those worst affected, suffering frequent displacement and the loss of livelihoods.

In Gaza, the health system has been depleted by a decade of blockade. In 2016, the rate of permit approvals from Israel for patients needing urgent medical treatment outside Gaza dropped to its lowest level in seven years.

The Syrian crisis also continues unabated, with Palestinian refugees displaced across the border now sharing the poverty and exclusion of Palestinians already living in Lebanon’s overcrowded camps.

And yet, against this bleak backdrop, MAP’s projects are helping to provide a reassuring lifeline to Palestinians living at the sharp end of occupation, deprivation and displacement. Our teams in Gaza continue to deliver training to hospital staff so that they can provide effective, high quality and sustainable care to people who live under very difficult conditions.

In the West Bank, we have celebrated 10 years of support to the mobile clinic which brings vital medical care to marginalised Bedouin communities.

Our programmes in Lebanon provide essential relief to Palestinian refugees from both Syria and Lebanon, facilitating lifesaving operations, maternity care and safe spaces for children to play, free from the stresses and trauma of life in the camps.

MAP’s resolve to meet the coming challenges is as strong as ever. Our vision is for a future where all Palestinians can access an effective, sustainable and locally-led system of healthcare, and see the full realisation of their rights to health and dignity.

Through the inspiring work of our teams and partners, we are helping to make this a reality.

I must say that all our work is only possible through the generous support we receive from you.

Alan Waddams, Chair of Trustees
Lebanon continued to report the highest percentage of Palestinian refugees living in abject poverty anywhere in the world. Over 65% of Palestinian refugees from Lebanon and 89% of Palestinian refugees from Syria are living in poverty.

2016 saw the highest number of demolitions of Palestinian property in the occupied West Bank since 2009: 1,089 homes and other structures were demolished and 1,593 people displaced.

Permit approvals for Palestinian patients leaving Gaza for medical treatment dropped to the lowest rate in seven years.

In September 2016, a group of 24 cyclists took on Cycle Palestine, a 230km ride through the West Bank. The event was a huge success and raised over £116,000.

Rahma Barclay took on a self-organised, five-week cycling adventure from London to Jerusalem. Rahma cycled 3,500 km across 13 countries and has raised over £13,000.

A Celtic FC supporter group set up the #MatchTheFineForPalestine campaign, raising over £176,000 which was split between MAP and the Lajee Centre, Bethlehem.

UK

Lebanon

In Lebanon, breast and cervical cancer awareness campaigns (pictured) provided hundreds of women with free diagnostic testing.

MAP’s team of community midwives received the Shield of the Order of Lebanese Midwives in recognition of their contribution and exceptional work.

MAP’s emergency treatment fund for refugees from Syria was expanded to cover multiple sclerosis and cancer patients.

West Bank

MAP’s mobile health clinic team distributed 1,260 kits containing vital hygiene and sanitary items to 630 families in Bedouin communities.

The Dunya Women’s Cancer Centre, MAP’s local partner in the West Bank, launched a hair collection campaign, succeeding in making 10 wigs for cancer survivors (pictured).

MAP launched the Oncology Nursing High Diploma programme with Bethlehem university – the first and only programme training nurses to be specialists in cancer care in Palestine.

Gaza

The launch of a pioneering infection control programme in Gaza’s neonatal wards means that the hospitals can monitor and prevent neonatal deaths caused by sepsis or infection.

MAP’s local partner provided 163 breast cancer survivors with breast prostheses and specialist bras to help them retain their sense of dignity.

MAP has procured $1.2m worth of essential medical supplies and equipment for hospitals across Gaza.
CHALLENGES

Primary healthcare in the West Bank is fragmented, overburdened and ill-equipped to deal with the aging population and management of chronic disease. This results in poor quality treatment, lack of continuity of care and increased pressure on secondary and tertiary care services. Access to health services continues to be a problem for communities isolated and cut off by the separation wall and settlements. In Lebanon and Gaza, where dire living conditions contribute to poor health, public health campaigns are especially important.

ACHIEVEMENTS IN 2016

In 2016, working with An Najah medical school and the Ministry of Health, MAP launched a ground-breaking project to reform the primary healthcare system in Palestine by introducing the specialization of family medicine. By providing patients with unhindered access to quality primary health care at a family practice, we free up specialist hospital services to treat those most in need.

We have also continued our provision of healthcare services to Bedouin communities cut off from health facilities with support from Islamic Relief, and have brought vital eye health and ophthalmic services to thousands through our partnership with St John Eye Hospital’s mobile clinic. Through our partnership with the St John Eye Hospital in Gaza, we are making complex surgeries available, improving sight for hundreds of people.

PROGRAMME SPEND: £1.1m

MAP IN ACTION

MAP’S MOBILE HEALTH CLINIC
IN PARTNERSHIP WITH THE ISLAM CHARITABLE SOCIETY MADE

264 VISITS
PROVIDING A TOTAL OF
6,807 CONSULTATIONS
FOR PEOPLE LIVING IN BEDOUIN COMMUNITIES

INCLUDING:
265
FOR PREGNANT WOMEN
1,382
FOR BABIES
462
FOR PEOPLE WITH CHRONIC DISEASES

THE MAP-SUPPORTED ST JOHN EYE HOSPITAL MOBILE CLINIC MADE

16 COMMUNITY VISITS
IN THE WEST BANK, REACHING 7,000 PATIENTS

IN GAZA, OUR PARTNERSHIP WITH A ST JOHN’S CLINIC THERE HAS SEEN
844 CHILDREN EXAMINED AND
450 SURGERIES
PERFORMED

MAP HAS EQUIPPED 2 FAMILY MEDICINE TRAINING AND TREATMENT CENTRES WITH A CATCHMENT POPULATION OF 140,000 PEOPLE

15 DOCTORS HAVE STARTED TRAINING TO BECOME FAMILY MEDICINE SPECIALISTS

MAP HAS TRAINED 32 MEDICS IN STERILISATION TECHNIQUES TO ENSURE THAT VITAL MEDICAL EQUIPMENT IS PROPERLY MAINTAINED

MAP HAS ENROLLED IN MAP AND BETHLEHEM UNIVERSITY’S NEW ONCOLOGY NURSING HIGHER DIPLOMA – THE ONLY COURSE OF ITS KIND AVAILABLE IN PALESTINE

ESSENTIAL PRIMARY AND PUBLIC HEALTH CARE

A baby is examined in the mobile health clinic

A man receives an eye test at the mobile eye clinic
Women and children’s health remains a concern for Palestinians in the occupied Palestinian territory and Lebanon. They continue to be among the most vulnerable groups during conflict and long-term displacement. Rates of maternal and child mortality and morbidity remain high, while insufficient access to reproductive and sexual health services mean that women’s specific health needs risk going unmet. MAP is supporting a range of women and children’s health projects to improve disease awareness and prevention and ensure access to treatment.

ACHIEVEMENTS IN 2016

In Lebanon, our pioneering home-visiting midwifery programme for at-risk women and infants has seen significant improvements in anaemia levels and rates of exclusive breast-feeding, and continued low incidence of prematurity and low birth weight in the population served. In Gaza, we supported a partner centre to provide hundreds of women exposed to gender-based violence with counselling and protection services.

In the West Bank, MAP has continued to support the Dunya Women’s Cancer Centre, the only dedicated cancer diagnosis centre for women’s cancers in occupied Palestine. Breast cancer in particular still carries a stigma among many communities, so activities which raise awareness and encourage self-examination and screening are key to survival.

MAP’S TEAM OF MIDWIVES IN LEBANON MADE

4,015 ANTE-NATAL VISITS
4,375 POST-NATAL VISITS
4,521 INFANT VISITS TO A TOTAL OF
3,210 WOMEN AND INFANTS
1,516 BABIES WERE BORN

AT THE DUNYA WOMEN’S CANCER CENTRE IN RAMALLAH

450 WOMEN ACCESSED DIAGNOSTIC SERVICES AND
1,500 TESTS WERE PERFORMED TO CHECK FOR BREAST AND CERVICAL CANCERS

AT THE MAP-SUPPORTED ARD EL INSAN MALNUTRITION CLINIC IN GAZA

1,146 CHILDREN WERE ASSESSED FOR MALNUTRITION AND
430 CHILDREN WERE ADMITTED TO THE CLINIC

OF CHILDREN DIAGNOSED WITH WASTING ACHIEVED A HEALTHY WEIGHT

100%

OF CHILDREN DIAGNOSED WITH GROWTH FALTERING GAINED WEIGHT EACH MONTH

96%

OF ANAEMIC CHILDREN’S HAEMOGLOBIN LEVELS INCREASED TO HEALTHY LEVELS

98%

IN GAZA

MAP HAS TRAINED 94 OBSTETRICIANS, MIDWIVES AND NURSES WORKING IN NEONATAL AND OBSTETRIC UNITS TO PROVIDE BETTER LIFE SUPPORT AND TREATMENT FOR NEW BORN BABIES
CHALLENGES IN 2016
Palestinians in Lebanon and the occupied Palestinian territory continue to live in a vulnerable and precarious state. The war in Syria and the resulting flow of refugees into Lebanon continue to put pressure on communities already living in poverty, while the ongoing military occupation and the risk of further escalations of violence threaten Palestinians living in occupied Palestine.

ACHIEVEMENTS IN 2016
In 2016, MAP developed and expanded medical training projects in Gaza to build hospital teams’ capacities to respond to emergencies. With permit approvals to leave Gaza for medical treatment lower than ever, these initiatives crucially also reduce the number of patients having to travel outside Gaza to receive treatment. In fact, with 200 patients operated on in Gaza over the past two years, the limb reconstruction service has saved the Ministry of Health £1m in referral bills.

In Lebanon, thanks to funding from UN OCHA, MAP’s support for life-saving hospital treatment for Palestinians displaced from Syria was expanded to cover the cost of vital medication for multiple sclerosis and cancer patients.

PROGRAMME SPEND: £567,000

IN LEBANON MAP’S LIFESAVING HOSPITAL TREATMENT FUND HELPED

106 PALESTINIAN REFUGEES FROM SYRIA, INCLUDING
15 CHILDREN ACCESS EMERGENCY HOSPITAL CARE

IN GAZA’S NEW LIMB RECONSTRUCTION UNIT
55 SURGERIES WERE PERFORMED AND
144 OUTPATIENTS ATTENDED THE CLINIC

MAP SUPPLIED
$188,577 VALUE OF MEDICAL EQUIPMENT

“We people who lost their limbs in 2014 and were desperate and unable to smile and unable to carry on their lives, have become capable and able to function and to retain their normal lives with their families in 2016. I believe the impact made by this project is priceless.”

Mahmoud, Limb Reconstruction project manager, Gaza

$80,000 WORTH OF

ESSENTIAL MEDICINES WERE DELIVERED TO GAZA’S HOSPITALS

61 DONATION CAMPAIGNS COLLECTING
2,734 UNITS OF BLOOD TO BE USED THROUGHOUT GAZA’S HOSPITALS

“I feel proud that, through MAP’s continued support of the blood donation campaigns, we have enabled Al Shifa hospital to respond to the needs of the most vulnerable patients who suffer from haematology diseases including thalassemia.”

Mohammad, Emergency programmes manager, Gaza

TRAINING IS KEY TO ENSURING THE HEALTH SYSTEM CAN COPE WHEN CRISIS HITS

IN 2016, MAP TRAINED:

766 MEDICS AND COMMUNITY MEMBERS IN PRIMARY TRAUMA CARE
151 MEDICS IN COMPLEX LIMB RECONSTRUCTION
52 PHYSIOTHERAPISTS TO PROVIDE SPECIALIST SUPPORT
29 MEDICS IN BURNS TREATMENT

“...I was so proud that I and Yana had the best scores. It proves that the course was very helpful and that we learned a lot.”

Heba, a burns unit nurse working in the West Bank, who attended training in Bangladesh
TELL US ABOUT THE WORK YOU DO
I work as a nurse in the first Limb Reconstruction team in Gaza, which is a unique job. I believe that my profession is of crucial importance because of the role nurses play in ensuring the highest standards of care despite big gaps in resources at the Ministry of Health.

WHAT WERE THE BIGGEST CHALLENGES YOU FACED IN THIS WORK IN 2016?
This year, as part of my role in the new Limb Reconstruction unit, I was supposed to travel to the UK for a fellowship at King’s College Hospital to advance my skills, but my visa was rejected three times. This had a really negative effect on me psychologically. However, in the end, and with the help of MAP and IDEALS, I was able to finally visit King’s College Hospital in late 2016 to finish my fellowship.

WHAT WAS YOUR HIGHLIGHT OF 2016?
A huge highlight of the year for me was being able to finally complete my fellowship. This really advanced my career and I’m now at the top of my peers when it comes to Limb Reconstruction care. Despite the difficult journey reaching my destination, I really enjoyed visiting the UK for the first time in my life.

I am very glad to have been able to work in a field which I am fascinated by. Thanks to my training, I have been able to deal with highly complex cases that I could never have dealt with previously. I have learned new dressing techniques, and more sterile methods of dealing with patients.

Mohamad Aslan (left), nurse in the MAP-supported Limb Reconstruction Unit, in partnership with Al Shifa Hospital, Gaza

TELL US ABOUT THE WORK YOU DO
I treat patients within Bedouin communities, conduct medical and clinical examinations and prescribe medicines for them. These communities are vulnerable and isolated, but they deserve the right to health just as much as all other patients in the world, regardless of their age, race, and ethnicity.

WHAT WERE THE BIGGEST CHALLENGES YOU FACED IN THIS WORK IN 2016?
The poor infrastructure and maintenance of the roads cause harm to the mobile clinic vehicle. These problems, and road closures by the Israeli authorities, sometimes mean that we can’t get close enough to the community we are visiting and have to conduct examinations quite far away. This causes problems for the elderly and children as they have to walk to meet the mobile clinic.

We also have a problem that men don’t always attend the medical examinations; they don’t show enough interest in their health. We are trying to counter this with health education.

WHAT WAS YOUR HIGHLIGHT OF 2016?
My highlight has been to treat lots of patients and provide them with the medicines they need. We were also able to diagnose many people with hypertension. Hypertension is a silent disease and so we are especially glad to diagnose it at its early stages so they can get treated as soon as possible.

Dr Rohi Fityani, Doctor working with MAP’s Mobile Health Clinic in partnership with the Islah Charitable Society, occupied West Bank

TELL US ABOUT THE WORK YOU DO
I work for Naba’a, a local organisation, to conduct health education sessions for young people, men and women, on topics including drugs, smoking, nutrition, and sexually transmitted diseases.

WHAT WERE THE BIGGEST CHALLENGES YOU FACED IN THIS WORK IN 2016?
We are facing increasing challenges in our work with young people – many are becoming involved in armed conflict. When a young person graduates from school and doesn’t find work (the case of most Palestinian refugees in Lebanon), armed factions try to lure them by offering them money. Young people see this as an opportunity to get an income, but they are not aware of the risks they face as a result. This is an issue we will be working on more and more in the next year.

WHAT WAS YOUR HIGHLIGHT OF 2016?
We do see lots of successes in our work: I also conduct awareness sessions for men - mainly with refugees from Syria that live in collective gatherings. I see what they ask for and then prepare a session. Most often, the participants ask for sessions on the topic of drugs; addiction is a common problem in the camp. After attending the sessions, many people come to the centre to ask for help. We run a programme that specifically works with drugs users and facilitates access to treatment for them. We have seen good results over the years.

It can be difficult to engage men in these ‘taboo’ topics, but I find that by meeting men where they are comfortable, they become more responsive and collaborative.

Hashem Hashem, Health Educator in MAP’s Reproductive Health project in partnership with Naba’a, Ein el Helweh Camp, Lebanon
With the war in Syria now entering its seventh year and Palestinian families from Syria suffering long-term displacement in Lebanon, mental health and psychological support services are needed more than ever. In the West Bank and Gaza, the occupation has been ongoing for almost 50 years, and the accompanying policies, including house demolitions, forced displacement and checkpoints which restrict movement continue to cause immense mental and psychological stress in the population.

**ACHIEVEMENTS IN 2016**

In the old city of East Jerusalem, the effects of the occupation and settlement-building are felt particularly acutely. MAP is supporting the Saraya Centre to provide after school activities and remedial education for children and support for teachers with the aim of improving students’ wellbeing and strengthening the community’s resilience in the face of massive pressure.

This year we continued our partnership with UNICEF and local Palestinian community organisations across Lebanon to bring mental health and psychosocial support to thousands of children affected by the Syria crisis. Through play therapy and group and individual counselling, we aim to mitigate the impact of war and displacement and protect children from violence, exploitation, abuse and neglect.

**400 CHILDREN AND YOUNG PEOPLE PARTICIPATED IN AFTER SCHOOL CLUBS AND REMEDIAL EDUCATION AT THE SARAYA CENTRE IN IN OCCUPIED EAST JERUSALEM**

**IN GAZA, OUR LOCAL PARTNER PROVIDED TRAINING ON THE RIGHTS OF PEOPLE WITH MENTAL ILLNESS TO**

- 153 STUDENTS
- 286 GOVERNMENT AND NGO EMPLOYEES

**MAP PROVIDED PSYCHOSOCIAL SUPPORT TO**

- 24,192 CHILDREN AND
- 13,588 CAREGIVERS

**WHO HAVE FLED VIOLENCE IN SYRIA**

- 549 CHILDREN IN GREATER NEED RECEIVED FOCUSED PSYCHOSOCIAL SUPPORT

**WE ALSO TRAINED**

- 43 TEENAGERS TO BECOME PEER LEADERS
- 10 SOCIAL WORKERS TO PROVIDE FOCUSED SUPPORT TO AT-RISK YOUTHS
- 379 TEENAGERS PARTICIPATED IN PEER-TO-PEER EDUCATION
- 58 PARENTS WERE HELPED TO CONTINUE SUPPORT AT HOME

**150 STAFF MEMBERS IN CHILD PROTECTION AND ‘PSYCHOSOCIAL FIRST AID’**

**PROGRAMME SPEND: £920,000**
**CHALLENGES**

People with disabilities are among the most marginalised individuals MAP serves and there is a strong correlation between disability and poverty. In low-resource environments such as Gaza, there are few dedicated health services, and discrimination, social isolation and marginalisation are all too common. In Lebanon, the Syrian crisis has only served to divert funds away from disability services towards emergency response, resulting in the emergence of a critical gap which MAP is working hard to bridge.

**ACHEIVEMENTS IN 2016**

MAP takes a social and rights-based approach to removing the barriers which stand in the way of people with disabilities participating fully in society.

In Lebanon, MAP’s work has focused on providing early intervention, rehabilitative services and educational support for children with physical, mental and learning disabilities. In Gaza, MAP supports local organisations to empower people with disabilities to claim their rights and become leaders advocating for change within their communities. Participants receive job skills and media training as well as psychosocial support.

**IN GAZA**

30 PEOPLE WITH DISABILITIES CARRIED OUT ON THE JOB OR VOLUNTEER TRAINING AND FOUR PEOPLE WERE OFFERED JOBS AS A RESULT

330 HOME VISITS TO WORK WITH FAMILIES OF PEOPLE WITH DISABILITIES

166 PEOPLE WITH DISABILITIES GAVE AWARENESS RAISING SESSIONS REACHING 248 MEMBERS OF THE COMMUNITY

“I was very happy to see a child who suffered a stroke and was not able to move her right foot and arm, running around with full control over her hand and foot after receiving regular therapy services from the MAP supported Early Intervention Unit for two years.”

Mahmoud, Lebanon programme manager

**IN LEBANON**

106 EARLY-YEARs CHILDREN ACCESSED SPECIALIST THERAPEUTIC SERVICES

154 OLDER CHILDREN ACCESSED PHYSIOTHERAPY

81 CHILDREN WERE PROVIDED WITH ASSISTIVE DEVICES

8 HOME ADAPTATIONS WERE MADE

156 CAREGIVERS WERE SUPPORTED TO COPE WITH THEIR CHILD’S DIAGNOSIS AND TREATMENT

OUR PARTNERS WORKED WITH 18 TEACHERS TO HELP CHILDREN WITH DISABILITIES TO ENTER SCHOOLS

**DISABILITY PROGRAMME SPEND: £159,000**

- 106 EARLY-YEARs CHILDREN ACCESSED SPECIALIST THERAPEUTIC SERVICES
- 154 OLDER CHILDREN ACCESSED PHYSIOTHERAPY
- 81 CHILDREN WERE PROVIDED WITH ASSISTIVE DEVICES
- 8 HOME ADAPTATIONS WERE MADE
- 156 CAREGIVERS WERE SUPPORTED TO COPE WITH THEIR CHILD’S DIAGNOSIS AND TREATMENT
- OUR PARTNERS WORKED WITH 18 TEACHERS TO HELP CHILDREN WITH DISABILITIES TO ENTER SCHOOLS

**MAP IN ACTION**

**21 CHILDREN**

IN EDUCATION WERE GIVEN ONGOING SUPPORT THROUGH OUR SUPPORT TO THE SPECIALIST GHASSAN KANAFANI REHABILITATION PREESCHOOL

**25 CHILDREN**

RECEIVED ORTHOPAEDIC ASSESSMENTS AND CONSULTATIONS

**IN LEBANON** 25 CHILDREN IN EDUCATION WERE GIVEN ONGOING SUPPORT THROUGH OUR SUPPORT TO THE SPECIALIST GHASSAN KANAFANI REHABILITATION PREESCHOOL

**25 CHILDREN**

RECEIVED ORTHOPAEDIC ASSESSMENTS AND CONSULTATIONS

**IN LEBANON**

25 CHILDREN IN EDUCATION WERE GIVEN ONGOING SUPPORT THROUGH OUR SUPPORT TO THE SPECIALIST GHASSAN KANAFANI REHABILITATION PREESCHOOL

**25 CHILDREN** Received orthopaedic assessments and consultations.
As well as tackling the medical needs of Palestinian communities, MAP is committed to addressing the root causes of these needs. 2016 saw significant challenges to Palestinians’ rights, with the acceleration of the demolition of Palestinian homes and livelihoods in the West Bank, tightening restrictions on movement for those living in Gaza, and no end in sight for Syria’s devastating civil war. This year we have expanded our partnerships with organisations in the UK, Palestine and Israel and across Europe working to highlight these issues and drive political and diplomatic action to address them. As Palestinians mark the 50th anniversary of the occupation of Palestinian territory and the 10th anniversary of the blockade and closure of Gaza in 2017, MAP will continue to campaign in the UK and internationally for the removal of the political and social impediments to Palestinian health and dignity.

"Is now not the time, more than ever, for the United Kingdom Government to be entirely consistent and to remind the world, without any qualification, that settlements in the Occupied Palestinian Territories are illegal?"

William Wragg MP (Con), who visited the West Bank with MAP and Caabu in April 2016, speaking in a debate on Israeli Settlements in February 2017.

In 2016 MAP continued to work together with the Council for Arab-British Understanding (Caabu) to support two cross-party delegations of UK Parliamentarians to visit Israel and the occupied Palestinian territory. On return, these MPs have been actively promoting an informed political debate on issues affecting Palestinians, tabling parliamentary questions and speaking out in support of Palestinian rights, including the right to health, during debates.

Breast Cancer
In October, MAP marked Breast Cancer Awareness Month with the launch of a campaign to expose the damaging impact of the occupation on access to breast cancer treatment. In partnership with Physicians for Human Rights – Israel we published a fact sheet and infographic highlighting these issues. This was launched by MP and breast cancer surgeon Dr Philippa Whitford, recently returned from a visit to the West Bank and Gaza with MAP, at a side event at the Scottish National Party (SNP) annual conference.

Cycle Palestine 2016
Last September, a group of 24 intrepid cyclists braved the heat and hills of the West Bank for the Cycle Palestine 2016. The trip covered 230 km from the northern most point of the West Bank, Jenin, to the lowest point on dry land, The Dead Sea, and raised over £116,000.
INCOME & EXPENDITURE

MAP has changed its financial year-end from March to December to align our financial year with our overseas offices. Our next reporting period will be for twelve months from 1st January to 31st December 2017.

Our income in the nine months to 31st December 2016 was £4.2m which was £0.7m ahead of budget. The majority of our income comes from our individual supporters. We also receive institutional and partnership income. Support from UNICEF for mental health and psychosocial support programmes in Lebanon, support from Muslim Aid for our work with malnourished children in Gaza, and from UN OCHA for our emergency hospital treatment fund in Lebanon, have all enabled us to continue in our mission working for the health and dignity of Palestinians.

Total expenditure in 2016 was £4.3m: £3.7m spent on programmes and £0.6m invested in fundraising for future programme sustainability.

STANDARDS

Accountability
We ensure that funds are directed to appropriate projects and that we comply with international regulations and industry standards. MAP has a comprehensive project approval and control process which is implemented in line with best international practice.

Transparency
MAP works to be as transparent as possible about our governance, our activities and our finances. We publish the names of our trustees and directors, details about our programme activities, our annual review and fully audited annual accounts on our website.

Protection of vulnerable people
The protection of children and vulnerable adults is critical; we are committed to maintaining the highest standards within our organisation and partners’ and to the regular review of our policies and protocols and the training of all staff.

ACCOUNTABILITY

MAP is a member of the following alliances and membership bodies which aim to improve our own work as an NGO but also contribute to improving the sector as a whole.

MAP works in partnerships with Palestinian organisations and in co-ordination and collaboration with other humanitarian stakeholders.

MAP works with Bond, the UK membership body for NGOs working in international development, and its members to influence the policies and practice of governments and institutions.

Through AIDA, MAP works in co-operation with over 80 international NGOs working in occupied Palestine to ensure greater accountability within the donor community and increased aid effectiveness.
FUTURE PLANS

2017 ANNIVERSARIES
In 2017, we will mark a series of significant anniversaries which serve to remind us just how much there is still to do. After almost 50 years of occupation, hundreds of checkpoints obstruct Palestinians’ access to clinics and hospitals. In occupied Gaza, nearly 10 years after the blockade was first imposed, it is tighter and more restrictive than ever. The 100th anniversary of the signing of the Balfour Declaration reminds us of Britain’s historic responsibility for its ongoing impact on Palestinians. In 2018, we will mark 70 years since the Nakba, or ‘catastrophe’ in Arabic, when two thirds of the population of Palestine fled their homes during the 1948 war and the establishment of Israel. Since then these families have lived as refugees, mostly in neighbouring countries, prevented from returning to their family home that most of them have never seen.

With the help of our supporters, MAP will mark these anniversaries with community events, campaign actions and increased humanitarian support in occupied Palestine throughout the year.

KEY CAMPAIGNS
Our Health and Dignity Campaign, running throughout 2017, sees our Palestinian partners and friends demand the government to take action to bring these humanitarian crises to an end. You can support this via our website: map.org.uk/actnow

NEW PROGRAMME STRATEGY
Last year, MAP developed a new three-year programme strategy: 2017-20. The new strategy sets out how we will improve the health of the Palestinians and the technical and professional capacities of our partners, as well as raising awareness of violations to the right to health.

To achieve these objectives, we will implement and support projects under the following programme areas which have been identified as the most pressing needs:

1. Essential primary and public health care (previously primary healthcare)
2. Women and Child healthcare (previously maternal and child health)
3. Mental Health and Psychosocial Support
4. Disability
5. Emergency Preparedness and Response

The strategy also outlines a set of cross-cutting issues that all our projects should take account of and integrate sufficiently into their design, implementation and evaluation: capacity building and training; gender mainstreaming; protection; access for marginalised groups; and evidence-based need and design.

THE ACHIEVEMENTS REPORTED IN THIS REVIEW WOULD NOT HAVE BEEN POSSIBLE WITHOUT THE GENEROUS SUPPORT OF OUR PATRONS, TRUSTEES AND KEY SUPPORTERS. OUR THANKS TO ALL!

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The Ridgeback Charitable Trust
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John Trythall
UK Islamic Mission
UN OCHA
UNICEF
UNOCHA
World Water Day

Raising Map’s Profile
Yasmin Alibhai-Brown
Bill Bailey
Caryl Churchill
Bella Freud
Jeremy Hardy
David Morrissey
Camilla Rutherford
Juliet Stevenson

Senior Management Team
Tony Laurence CBE, CEO (until December 2016)
Iain Mclevey, Finance
James Astall, Media and Campaigns
(through to November 2016)
Jo O’Neill, Marketing
Dr Andrew Ferguson, Programmes
Ms Al Murerik, West Bank
Marta Petagna (until October 2016), Lebanon
Dr Ali Baksh (acting from November 2016), Lebanon
Fikr Shallout, Gaza

In March 2017, we were delighted to welcome Aimee Shalan as CEO and Neil Sammonds as Director of Advocacy and Campaigns.

Key Relationships
Paul Julian
Kate Mason

21

22
Cover photo: Dr Philippa Whitford MP with the surgical team at Augusta Victoria Hospital with whom she performed breast cancer surgeries for four women.